



BOARD OF TRUSTEES

BIOGRAPHIES

2018

SAM DI PIAZZA

CHAIR, BOARD OF TRUSTEES

UNIVERSITY OF ALABAMA; UNIVERSITY OF HOUSTON
BOARD MEMBER SINCE 2010



Mr. Di Piazza is the retired global CEO of PwC. He held multiple leadership positions during his 36-year career at the company, including chairman and senior partner and member, Global Leadership Team. He also served as vice chairman, Global Corporate and Investment Bank for Citigroup, Inc. Mr. Di Piazza is a recipient of the Ellis Island Medal of Honor and the INROADS Leadership Award. He is an internationally recognized author and commentator in fields such as corporate reporting, transparency, anti-corruption and sustainable development. He serves as a member of the board of directors of AT&T, Jones Lang LaSalle, Inc., ProAssurance, Inc., the UN Global Compact, and Regions Financial Corporation. Mr. Di Piazza is a member of the board of trustees of St. Patrick's Cathedral, the Inner-City Scholarship Fund of New York, the National September 11 Memorial and Museum, The Partnership for Inner-City Education and Seton Education Partners. He serves as a global counselor to The Conference Board. ■

JOHN H. NOSEWORTHY, M.D. PRESIDENT & CEO, MAYO CLINIC

**DALHOUSIE UNIVERSITY; ROYAL COLLEGE OF PHYSICIANS AND SURGEONS OF CANADA;
UNIVERSITY OF WESTERN ONTARIO; HARVARD MEDICAL SCHOOL
BOARD MEMBER SINCE 2009**



John H. Noseworthy, M.D., president and CEO, Mayo Clinic, leads one of the largest not-for-profit, academic health systems in the U.S. with \$11 billion in annual revenues and 63,000 employees. With a focus on caring for patients with serious, complex illnesses, Mayo Clinic operates in five states and cares for more than a million people a year, from all 50 states and nearly 140 countries.

Dr. Noseworthy joined Mayo Clinic in 1990. Prior to his appointment as CEO, Dr. Noseworthy served as chair of Mayo Clinic's Department of Neurology, medical director of the Department of Development, and vice chair of the Mayo Clinic Rochester Executive Board.

Dr. Noseworthy is a professor in the Department of Neurology and the author of more than 150 research papers, chapters, editorials and several books, including the three-volume textbook *Neurological Therapeutics: Principles and Practice*. He also served as editor-in-chief for *Neurology*, the official journal of the American Academy of Neurology. He has received the Alumnus of the Year award from Dalhousie University (2005), an honorary doctorate of science degree from the University of Western Ontario (2012), and an honorary doctorate of laws from Dalhousie University (2015).

Dr. Noseworthy was named an Officer of the Order of the Orange-Nassau (2015) and received the Research!America, Geoffrey Beene Builders of Science Award (2016). He serves as a member of the Merck board of directors and is a Health Governor of the World Economic Forum. ■

JAY ALIX

**UNIVERSITY OF PENNSYLVANIA'S WHARTON SCHOOL; RUTGERS UNIVERSITY
BOARD MEMBER SINCE 2018**



Jay Alix founded AlixPartners, the global advisory firm and industry standard for providing comprehensive solutions for companies facing complex operating, financial, legal and restructuring challenges. He has led and advised on some of the largest and most complex restructurings and turnarounds of the past four decades, including leading the creation, design and development of the highly successful restructuring and turnaround plan to bring

General Motors in and out of bankruptcy in just 40 days. Having sold control of the firm in 2006, today Mr. Alix serves as one of 14 board members and a mentor to AlixPartners' leaders.

Mr. Alix has lectured widely, written many articles on turnaround management, co-authored two books on the financial issues facing companies in reorganization, and given many speeches on corporate transitions, turnarounds, and the corporate revitalization process.

Former U.S. President Bill Clinton appointed Mr. Alix to the National Bankruptcy Review Commission in 1994, the only businessperson and non-lawyer to serve on the commission. The Turnaround Management Association presented Alix with the 2002 Chairman's Award in recognition of his "pioneering leadership role" in helping to create and build the turnaround industry.

Since 2006, Mr. Alix has focused on pro bono advisory and creative activities, including producing award-winning documentary films, six-time Tony-winning Broadway musicals and plays, and Grammy-nominated music. He has actively helped restructure the Detroit Public School System. He holds an MBA in accounting from Rutgers University and a bachelor's degree in finance from the Wharton School at the University of Pennsylvania. He began his career as a C.P.A. with PricewaterhouseCoopers in New York. ■

LINDA ALVARADO

POMONA COLLEGE

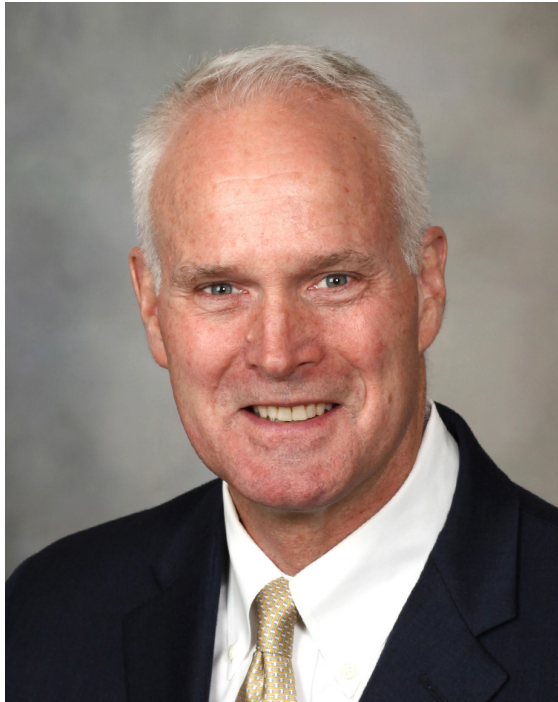
BOARD MEMBER SINCE 2012



Ms. Alvarado formed her own construction company in 1976 at a time when it was unprecedented for women and minorities to provide leadership in this field. She also made history as the first Hispanic (male or female) co-owner as one of the owners of a major league baseball franchise, the Colorado Rockies. Ms. Alvarado is recognized as a trailblazer in her field and has received numerous awards, including the Horatio Alger Award, the National Women's Economic Alliance Director's Choice Award, and the Sara Lee Frontrunner Award. She has been named the Revlon Business Woman of the Year as well as one of 100 Most Influential Hispanics in America and is a National Women's Hall of Fame inductee. Ms. Alvarado has served on the White House Commission for Excellence in Hispanic Education. She serves on the board of directors of Pitney Bowes. ■

DANIEL J. BERRY, M.D.

**DARTMOUTH COLLEGE; HARVARD MEDICAL SCHOOL
BOARD MEMBER SINCE 2013**



Dr. Berry is the L.Z. Gund Professor of Orthopedic Surgery at Mayo Clinic. He joined the staff of Mayo Clinic in 1991 and served as chairman of the Department of Orthopedic Surgery from 2005-2014. He has published more than 230 peer-reviewed papers, 90 book chapters and has edited nine books on hip and knee arthroplasty. Dr. Berry has served as a director of the American Board of Orthopaedic Surgery; as the chairman of the Maurice E. Müller Foundation; and as the president of the Mid-America Orthopaedic Association, the American Association of Hip and Knee Surgeons, The Hip Society, and the American Academy of Orthopaedic Surgeons. He is president-elect of the International Hip Society. He is chair of the board of directors of the American Joint Replacement Registry and is a member of the board of trustees of The Journal of Bone and Joint Surgery. ■

GEORGE W. BILICIC

DESALES UNIVERSITY; GEORGETOWN UNIVERSITY LAW SCHOOL
BOARD MEMBER SINCE 2018



Mr. George W. Bilicic serves as Vice Chairman of Investment Banking; Head of Midwest Investment Banking; and Global head of Power, Energy and Infrastructure at Lazard Freres & Co., LLC. In addition, he is a member of the firm's Global Executive Committee. Mr. Bilicic has been at Lazard since 2002.

Mr. Bilicic was a managing director and head of infrastructure at KKR where he was responsible for initiating and leading KKR's global infrastructure investing efforts and contributing to areas including alternative energy and power.

Previously he was a partner in the law firm of Cravath, Swaine & Moore where his diverse corporate practice primarily focused on mergers and acquisitions, but also included bank financings, joint ventures, public offerings, project finance and swaps. Mr. Bilicic also served as a managing director in the Mergers and Acquisitions Department at Merrill Lynch where he focused on power and energy clients.

Mr. Bilicic also serves as a member of the Board of Directors of Polaris Industries, Inc. He has been involved in a number of community and not-for-profit organizations and currently serves as a member of the Civic Committee of the Commercial Club of Chicago, the Board of Trustees of the Museum of Science and Industry and the Board of Directors of the Georgetown University Law School. ■

JEFFREY W. BOLTON

PENNSYLVANIA STATE UNIVERSITY; UNIVERSITY OF PITTSBURGH
BOARD MEMBER SINCE 2011



Mr. Bolton is the vice president, administration and chief administrative officer for Mayo Clinic, and serves as secretary for the Mayo Clinic Board of Governors. In collaboration with John H. Noseworthy, M.D., president and chief executive officer of Mayo Clinic, Mr. Bolton coordinates overall institutional strategy and stewardship of Mayo resources, overseeing administrative operations of Mayo Clinic. Mr. Bolton is responsible for administrative functions in the clinical practice, research and education, and enterprise shared services including development, enterprise risk management, facilities, finance, human resources, information technology, planning services, public affairs and security. Mr. Bolton previously served as the chief financial officer for Mayo Clinic. Prior to joining Mayo Clinic, he held various finance-related positions at Carnegie Mellon University, including vice president for Business Affairs, Planning and CFO. Prior to that, he held positions at the University of Pittsburgh and the City of Pittsburgh. He serves on the board of directors of Resoundant, DMC Economic Development Agency, St. Olaf College and Vizient. ■

URSULA BURNS

**POLYTECHNIC INSTITUTE OF NEW YORK UNIVERSITY; COLUMBIA UNIVERSITY
BOARD MEMBER SINCE 2017**



Ms. Burns is the former chairman and CEO of Xerox Corporation, and was the first black woman to head a Fortune 500 company. She joined Xerox as an intern in 1980 and went on to hold leadership posts in corporate services, manufacturing and product development. Ms. Burns was named president in 2007, chief executive officer in 2009 and chairman in 2010. During her Xerox tenure, she helped the company transform from a global leader in document technology to the world's most diversified business services company serving enterprises and governments of all sizes. She regularly appears on both Fortune and Forbes magazines' lists of the world's most powerful women. In 2009, President Barack Obama appointed Ms. Burns to help lead the White House national program on Science, Technology, Engineering and Math (STEM). In 2015 she was appointed chair of the President's Export Council. Her board memberships include American Express Corporation, Exxon Mobil Corporation, Veon, Nestlé and Uber. She is a member of the board of trustees of the Ford Foundation. ■

STEVEN J. BUSKIRK, M.D.

**HASTINGS COLLEGE; UNIVERSITY OF NEBRASKA COLLEGE OF MEDICINE
BOARD MEMBER SINCE 2013**



Dr. Buskirk is a professor of radiation oncology and chair of the Department of Radiation Oncology at Mayo Clinic in Florida. He has practiced at Mayo locations in Minnesota and Florida and held numerous executive leadership positions related to governance and his specialty interests at Mayo Clinic in Florida. He serves on the Radiation Oncology Committee of the Florida Radiologic Society, is a fellow of the American College of Radiology and is certified by the American Board of Radiology. He is a reviewing editor for scientific journals and is regularly listed in The Best Doctors in America. ■

MARY SUE COLEMAN, PH.D.

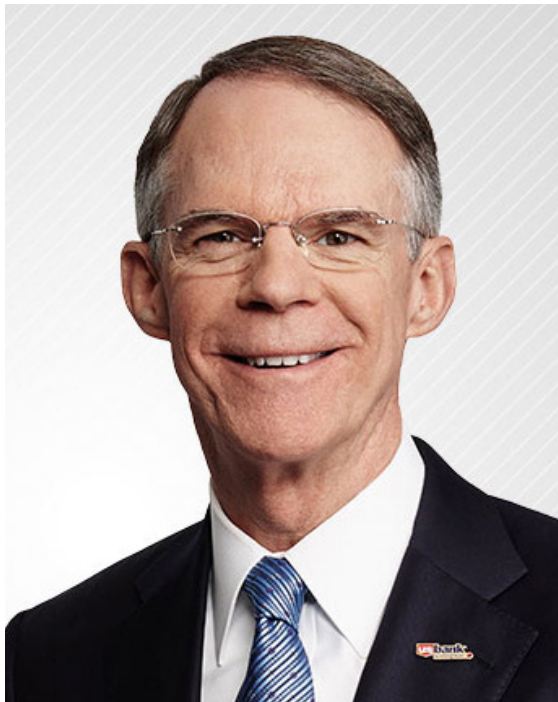
GRINNELL COLLEGE; UNIVERSITY OF NORTH CAROLINA
BOARD MEMBER SINCE 2014



Dr. Coleman is president emerita of the University of Michigan, an institution she led for 12 years before retiring in July 2014. She previously was president of the University of Iowa. Time magazine named her one of the nation's "10 best college presidents," and the American Council on Education honored her with its Lifetime Achievement Award. As a biochemist, Dr. Coleman built a distinguished research career through her research on the immune system and malignancies. She is an elected member of the National Academy of Medicine (formerly the Institute of Medicine), and a fellow of the American Association for the Advancement of Science and the American Academy of Arts and Sciences. In these roles, she has led major studies on the consequences of the lack of health insurance within the U.S. and erosion of state and federal support for the nation's public research universities. Dr. Coleman is on the board of trustees of The Kavli Foundation, the Gates Cambridge Scholars, the Society for Science & the Public and the University of Denver. She serves on the National Institutes of Health (NIH) Advisory Committee to the Director and is currently president of the Association of American Universities (AAU). ■

RICHARD K. DAVIS

CALIFORNIA STATE UNIVERSITY, FULLERTON
BOARD MEMBER SINCE 2017



Mr. Davis is the executive chairman and former CEO of U.S. Bancorp. He previously served as the organization's president and chief operating officer. Mr. Davis has held management positions with the company since joining Star Banc Corporation, one of its predecessors, in 1993. He has worked in the banking industry for more than 40 years. He is a member of the board of directors of Xcel Energy, Dow Chemical, the Twin Cities YMCA, Greater MSP; a member of the board of trustees of the University of Minnesota Foundation; and a member of the board of governors of The American Red Cross. He is currently a co-chair for the Super Bowl LII Host Committee. ■

WYATT W. DECKER, M.D.

UNIVERSITY OF CALIFORNIA; MAYO CLINIC SCHOOL OF MEDICINE
BOARD MEMBER SINCE 2011



Dr. Decker is vice president and CEO of Mayo Clinic in Arizona and a professor of emergency medicine at the Mayo Clinic College of Medicine. Prior to his current role, he developed and directed the Emergency Medicine Residency Training Program at Mayo Clinic, served as the inaugural chair of the Department of Emergency Medicine in Minnesota, and was chair of Emergency Medicine at Mayo Clinic in Florida. Dr. Decker has held numerous leadership positions at Mayo Clinic in Rochester and within his field, including serving as chair of the Clinical Policy Committee of the American College of Emergency Physicians, and serving as the founding editor-in-chief of the International Journal of Emergency Medicine. He is a recipient of the Heroes of Emergency Medicine award from the American College of Emergency Physicians for his work in Haiti following the 2009 earthquake. Prior to his medical career, Dr. Decker worked as a mountaineering guide in the western United States for the National Outdoor Leadership School. ■

GIANRICO FARRUGIA, M.D.

**ST. ALOYSIUS COLLEGE, MALTA; THE UNIVERSITY OF MALTA MEDICAL SCHOOL
BOARD MEMBER SINCE 2015**



Dr. Farrugia completed his undergraduate training at St. Aloysius College in Birkirkara, Malta, and his M.D. at the University of Malta Medical School in 1987. He is CEO of Mayo Clinic in Florida and vice president of Mayo Clinic. He is also a consultant in the Division of Gastroenterology and Hepatology and the Department of Physiology and Biomedical Engineering, as well as a professor of medicine and physiology in the Mayo Clinic College of Medicine. He previously served as the director of the Mayo Clinic Center for Individualized Medicine with a focus on integrating genomics into routine clinical practice.

Dr. Farrugia co-authored *Think Big, Start Small, Move Fast: A Blueprint for Transformation from the Mayo Clinic Center for Innovation*, a book highlighting the need for change in the delivery of health care. Dr. Farrugia is president for the American Neurogastroenterology and Motility Society.

A prolific investigator and inventor, Dr. Farrugia has been a leader across the breadth of Mayo's three-shield mission. Dr. Farrugia's research interests include genomics and the treatment of disorders of gastrointestinal motility. He has published more than 250 articles on these topics. His research is funded by the National Institutes of Health through the National Institute of Diabetes and Digestive and Kidney Diseases, among other organizations.

Dr. Farrugia has received many honors throughout his career, including top teacher awards, the Mayo Clinic Research Career Achievement Award and the Janssen Award for Outstanding Science in Gastroenterology. ■

BILL GEORGE

**GEORGIA TECH; HARVARD UNIVERSITY (BAKER SCHOLAR)
BOARD MEMBER SINCE 2012**



Mr. George is a senior fellow at Harvard Business School, where he has taught leadership since 2004. He is the author of: *Discover Your True North* and the *Discover Your True North Fieldbook*, *Authentic Leadership*, *True North*, *Finding Your True North*, *7 Lessons for Leading in Crisis* and *True North Groups*. Mr. George is the former chairman and chief executive officer of Medtronic, where he also served as president, chief operating officer, chief executive officer and board chair. Earlier in his career, he was a senior executive with Honeywell and Litton Industries and served in the U.S. Department of Defense. Mr. George serves on the board of directors of Goldman Sachs. He is a recipient of the Bower Award for Business Leadership and was elected to the National Academy of Engineering. He has been named one of the “Top 25 Business Leaders of the Past 25 Years” by PBS; “Executive of the Year-2001” by the Academy of Management; and “Director of the Year-2001-02” by the National Association of Corporate Directors. Mr. George is a CNBC Contributor and has made frequent appearances on television and radio. ■

BOBBIE S. GOSTOUT, M.D.

**COLLEGE OF ST. TERESA; MAYO CLINIC SCHOOL OF MEDICINE
BOARD MEMBER SINCE 2014**



Dr. Gostout is vice president for Mayo Clinic, accountable for setting vision and providing oversight for the Mayo Clinic Community Medicine practices, including 18 regional hospitals and 71 regional clinics. She is a consultant in the Division of Gynecologic Surgery, Department of Obstetrics and Gynecology at Mayo Clinic with a joint appointment in the Department of Surgery. Dr. Gostout is a professor of obstetrics and gynecology, Mayo Clinic College of Medicine and Science. She recently completed an eight-year tenure as chair for the Department of Obstetrics and Gynecology. Dr. Gostout's clinical interests are endometrial and ovarian cancer surgery, with a focus on robotic surgery. Her research focuses on quality and safety in surgical care and on physician wellness. She holds reviewer responsibilities for several prominent journals in her specialty. Dr. Gostout is a past board member of the American Board of Obstetrics and Gynecology, Oncology Division where she also served as an oral board examiner for gynecologic oncology. Dr. Gostout was selected for the first-ever awarding of the Castle Connolly's Exceptional Women in Medicine Award and has been recognized in Castle Connolly's America's Top Doctors publications. She has also been recognized as a top doctor by Minnesota Monthly and Newsweek magazines. ■

EDDIE L. GREENE, M.D.

**MILLSAPS COLLEGE; UNIVERSITY OF MINNESOTA MEDICAL SCHOOL
BOARD MEMBER SINCE 2014**



Dr. Greene is an associate professor of medicine at Mayo Clinic in Rochester, Minnesota. He is a board-certified internist and nephrologist, focusing on the medical care of patients with kidney disease. Dr. Greene's research and clinical investigation have focused on the physiology and pathophysiology of mechanisms associated with the progression of chronic kidney disease. Dr. Greene's appointments at Mayo Clinic have included director of the Office for Diversity in Education; vice-chair of the Mayo Medical School Admissions Committee; member of the Mayo Clinic Rochester Personnel Committee; director of the Mayo Clinic CTSA/CCatS Health Disparities Education Group; chair of the Mayo Clinic Charity Care Committee; and president of the Officers and Councilors of the Mayo Clinic Voting Staff. On the national level, Dr. Greene was a founding member and past-president of the NIH-NIDDK National Minority Research Investigators group. He is currently a member of the American Society of Nephrology Communications Committee, associate editor of the journal *Diabetes Care*, and serves as a member of the National Advisory Council of the NIH Institute on Health Disparities. ■

GEORGE HALVORSON

UNIVERSITY OF ST. THOMAS; UNIVERSITY OF MISSOURI, COLUMBIA;
UNIVERSITY OF MINNESOTA; CONCORDIA COLLEGE
BOARD MEMBER SINCE 2014



Mr. Halvorson is the chair and CEO of the Institute for InterGroup Understanding and the chair of the First 5 Commission for Children and Families for the state of California. He served for more than 30 years as CEO of six different health care delivery and financing organizations in the U.S. and helped start similar organizations in several other countries.

Mr. Halvorson served most recently as chairman and CEO of Kaiser Permanente. He is the author of seven books on health care reform, including *Ending Racial, Ethnic and Cultural Disparities in American Health Care* and *Don't Let Health Care Bankrupt America*. Mr. Halvorson has served on more than three dozen boards, task forces and coalitions, and has chaired a number of those efforts including serving as chair of the Health Governors at the World Economic Forum in Davos, Switzerland.

Mr. Halvorson served as chair of The International Federation of Health Plans for nearly a decade; twice chaired The Partners for Quality Care national labor management coalition; and was three-time chair for The American Association of Health Plans. He has received numerous awards, including the 2013 HISTalk Care IT Lifetime Achievement Award and America's Health Insurance Plans Inaugural Lifetime Achievement Award. ■

C. MICHEL HARPER, M.D.

COLBY COLLEGE; UNIVERSITY OF NEBRASKA MEDICAL SCHOOL
BOARD MEMBER SINCE 2014



Dr. Harper is executive dean for Practice at Mayo Clinic and a professor in the Department of Neurology. He has held multiple leadership roles within Mayo Clinic, including chair of the Mayo Clinic Clinical Practice Committee; chair of the Midwest Specialty Care Clinical Practice; member of the Midwest Executive Operations Team Committee; and vice chair of the Department of Neurology. Dr. Harper has held many leadership roles within the Department of Neurology including residency and fellowship program director, associate chair for faculty development, associate chair for clinic practice, and EMG laboratory director. Dr. Harper specializes in myasthenia gravis and other neuromuscular disorders. He has authored over 60 peer-reviewed articles and multiple book chapters. He has co-authored several books on myasthenia gravis. He is a member of the advisory board of the National Myasthenia Gravis Foundation and has served on the editorial board of *Muscle & Nerve*. ■

LOIS E. KRAHN, M.D.

**BRYN MAWR COLLEGE; MAYO CLINIC SCHOOL OF MEDICINE
BOARD MEMBER SINCE 2013**



Dr. Krahn is a professor of psychiatry in the Mayo Clinic College of Medicine and holds a joint appointment in the Department of Psychiatry and Psychology and the Division of Pulmonary Medicine. For the past 20 years her clinical and research interests have been in the area of sleep medicine with a special focus on narcolepsy. Recently her research has examined the role of wearable monitoring devices, sleepwalking and related conditions, the sleep environment, and novel therapeutic agents for excessive daytime sleepiness. Dr. Krahn has held several leadership positions, including associate medical director of the Sleep Medicine Clinic in Minnesota, chair of the Department of Psychiatry and Psychology in Arizona, and medical director for Compliance and Risk Management. She has received numerous awards for her excellence in medical education. Dr. Krahn currently serves as deputy director of Mayo Clinic's Robert D. and Patricia E. Kern Center for the Science of Health Care Delivery, focusing her education efforts more recently on this emerging discipline. She is a member of the Arizona Medical Board and Arizona State University's Health Futures Council. ■

PAULA E. MENKOSKY

CALIFORNIA STATE UNIVERSITY, LONG BEACH
CALIFORNIA STATE UNIVERSITY, SAN BERNARDINO
BOARD MEMBER SINCE 2016



Ms. Menkosky is vice chair of Administration for Mayo Clinic, and chief administrative officer for Mayo Clinic in Arizona. Ms. Menkosky began her career in managed care at MetLife Insurance Company in Long Beach, California. She subsequently worked for Health Net in Torrance, California and later became the executive director of Fountain Valley Regional Hospital's Independent Physician Association management company. She has held numerous leadership positions at Mayo Clinic including serving as director of Operations, chief operating officer and executive director of MMSI, a Mayo Health Company. In addition, Ms. Menkosky has served as a vice chair of Managed Care, Business Development and Operations for Mayo Clinic Health Solutions. Prior to joining Mayo Clinic in Arizona, Ms. Menkosky served as the chair of Education Administration, overseeing Mayo Clinic's five schools and academic departments. ■

ALAN MULALLY

UNIVERSITY OF KANSAS; MASSACHUSETTS INSTITUTE OF TECHNOLOGY
BOARD MEMBER SINCE 2017



Mr. Mulally is the former president and CEO of Ford Motor Company and a former member of the company's board of directors. He previously served as executive vice president of The Boeing Company, which he joined in 1969. Other roles at Boeing included president and CEO of Boeing Commercial Airplanes; president of Boeing Information, Space & Defense Systems; senior vice president of The Boeing Company and other senior leadership, engineering and program management assignments. Mr. Mulally has received numerous accolades, including being named No. 3 on Fortune's "World's Greatest Leaders," one of the 30 "World's Best CEOs" by Barron's magazine, and one of "The World's Most Influential People" by TIME magazine.

Mr. Mulally served on President Barack Obama's Export Council, co-chaired the Washington Competitiveness Council, and sat on the advisory boards of NASA, the University of Washington, the University of Kansas, Massachusetts Institute of Technology and the U.S. Air Force Scientific Advisory Board.

He also served as a past president of the American Institute of Aeronautics and Astronautics and is a former president of its Foundation.

He is a member of the United States National Academy of Engineering and a fellow of England's Royal Academy of Engineering. He also serves on the boards of Alphabet and Carbon 3D, Inc. ■

HEIDI NELSON, M.D.

WESTERN WASHINGTON UNIVERSITY; SCHOOL OF MEDICINE UNIVERSITY OF WASHINGTON
BOARD MEMBER SINCE 2017



Dr. Nelson is chair of the Department of Surgery at Mayo Clinic in Minnesota, a consultant in the Division of Colon and Rectal Surgery and the Fred C. Andersen Professor at Mayo Clinic. Dr. Nelson's career has focused on advancing the care of patients with colorectal cancer through new technologies using clinical trials testing and surgical standardization. Her international research trial on laparoscopic colectomy versus open colectomy surgery for colon cancer redefined best surgical practice for colon and rectal cancer patients. She is director of the Microbiome Program through Mayo's Center for Individualized Medicine and is co-developer of the Colorectal Neoplasia Clinic at Mayo Clinic. Her research has been funded through the National Institutes of Health, National Cancer Institute, American College of Surgeons and the American Cancer Society, among other groups. Dr. Nelson is frequently invited to present her work and has published numerous articles in prominent peer-reviewed journals. She led the American College of Surgeons Oncology Group and its transition into the Alliance NIH Cooperative Group and is an active leader in many professional societies, including the American Society of Colon and Rectal Surgeons and the American Board of Colon and Rectal Surgery. She is an editorial board member for the *Annals of Surgery* and several other journals. ■

MICHAEL POWELL

COLLEGE OF WILLIAM AND MARY; GEORGETOWN UNIVERSITY
BOARD MEMBER SINCE 2011



Mr. Powell is president and CEO of NCTA - The Internet & Television Association, and a former member and chairman of the Federal Communications Commission (FCC). During his time as FCC chair, Mr. Powell oversaw the rapid transformation of communications markets into the Digital Age. During his tenure, the internet came into widespread commercial use, as did smartphones, Wi-Fi networks and satellite radio. In his current role, Mr. Powell leads one of the largest trade associations in Washington, D.C., representing the communications and content industries. Prior public service includes chief of staff of the Antitrust Division of the Department of Justice, policy advisor to the Secretary of Defense, and service as an armored cavalry officer in the U.S. Army. In the private sector, he practiced law and was a senior advisor in a private equity firm. Mr. Powell also served on the boards of Cisco and AOL and is a trustee of the National Archives Foundation. His nonprofit board service includes The William and Mary Foundation Board and America's Promise Alliance. At America's Promise, he co-chairs the Grad Nation project, an effort to address the high school dropout crisis. ■

COKIE ROBERTS

WELLESLEY COLLEGE
BOARD MEMBER SINCE 2016



Ms. Roberts is a political commentator for ABC News and NPR. In her more than forty years in broadcasting, she has won countless awards, including three Emmys. She has been inducted into the Broadcasting and Cable Hall of Fame, and was cited by the American Women in Radio and Television as one of the fifty greatest women in the history of broadcasting. In addition to her reporting, Roberts has written six New York Times bestsellers, most dealing with the roles of women in U.S. history. In addition to her appearances on the airwaves, Roberts and her husband, Steven V. Roberts, write a weekly column syndicated in newspapers around the country. The couple also wrote two books together: *Our Haggadah: Uniting Traditions for Interfaith Families*, and *From this Day Forward*, an account of their now more than fifty year marriage and other marriages in American history. The book immediately went onto The New York Times bestseller list. Ms. Roberts holds more than thirty honorary degrees, serves on the boards of several non-profit institutions and was appointment by President Bush to his Commission on Service and Civic Participation. In 2008 the Library of Congress named her a “Living Legend.” ■

VÉRONIQUE L. ROGER, M.D., MPH

LYCEE RACINE; UNIVERSITY OF PARIS VI MEDICAL SCHOOL; UNIVERSITY OF MINNESOTA
BOARD MEMBER SINCE 2011



Dr. Roger is the Elizabeth C. Lane and Nadine M. Zimmerman Professor of Internal Medicine, and professor of epidemiology at the Mayo Clinic College of Medicine. She is a cardiologist, epidemiologist, and outcomes researcher. Dr. Roger's research has been continuously funded by NIH for more than two decades. She is the principal investigator of one of 13 Clinical Data Research Networks funded by the Patient-Centered Outcomes Research Institute. These multisite data networks securely collect health information during routine patient care. At Mayo Clinic, she has served as director for cardiovascular research, chaired the Department of Health Sciences Research and was the founding director of the Mayo Clinic Robert D. and Patricia E. Kern Center for the Science of Health Care Delivery, which oversees initiatives focusing on the research use of clinical data. She is chair-elect of the Council Epidemiology and Prevention at the American Heart Association; has held multiple roles at the National Heart, Lung and Blood Institute of the National Institutes of Health; and chairs the Steering Committee of the NHLBI Coronary Artery Disease Risk Development in Young Adults (CARDIA) study, a multi-center study of the distribution and evolution of coronary heart disease risk factors from young adulthood to middle age. ■

KEN SALAZAR

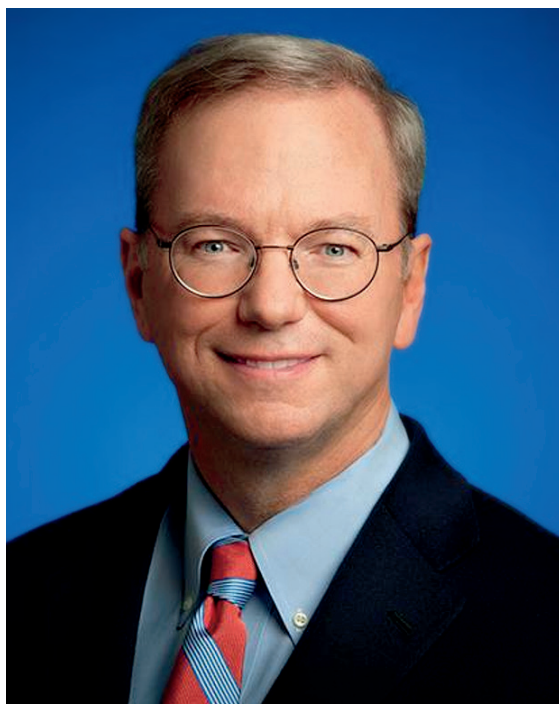
COLORADO COLLEGE; UNIVERSITY OF MICHIGAN
BOARD MEMBER SINCE 2016



Mr. Salazar is a partner in the global law firm WilmerHale. His law practice is focused on corporate governance, energy, environment, natural resources, and tribal issues. Mr. Salazar served as the 50th United States Secretary of the Interior and Colorado United States Senator and Attorney General. As Secretary, Mr. Salazar helped lead the United States energy security efforts, including overseeing the exploration and development of conventional and renewable energy resources on the nation's public lands and oceans. He also worked on matters relating to climate change and overhauling the regulatory oversight of oil and gas exploration and production. Mr. Salazar also led the nation's conservation efforts and helped create 10 new national parks. As a U.S. Senator, Mr. Salazar led the bipartisan efforts on the modern energy framework for the United States, comprehensive immigration reform, ending the war in Iraq, and the beginning of health care reform. As Attorney General, Mr. Salazar served as the top legal officer for the State of Colorado and oversaw thousands of civil and criminal legal matters and investigations before state and federal courts. He is a member of the board of directors of Target Corporation. ■

ERIC SCHMIDT

UNIVERSITY OF CALIFORNIA BERKELEY; PRINCETON UNIVERSITY
BOARD MEMBER SINCE 2013



Eric Schmidt is the executive chairman of Alphabet Inc. He is responsible for the external matters of all of the holding company's businesses, including Google Inc., advising their CEOs and leadership on business and policy issues.

Mr. Schmidt joined Google in 2001 and helped grow the company from a Silicon Valley startup to a global leader in technology. He served as Google's CEO from 2001-2011, and as chairman from 2011-2015. Prior to Google, Mr. Schmidt held leadership roles at Novell and Sun Microsystems, Inc. He holds a bachelor's degree in electrical engineering from Princeton University as well as a master's degree and Ph.D. in computer science from the University of California, Berkeley. He was a member of the President's Council of Advisors on Science and Technology. Mr. Schmidt is chairman of the Department of Defense's Innovation Board and was awarded the Medal for Distinguished Public Service by Secretary of Defense Ashton Carter.

He is the co-author of *The New Digital Age* and *How Google Works*, and serves on the board of the Broad Institute. He's a Gulfstream pilot, and his philanthropic efforts through The Schmidt Family Foundation focus on climate change, including support of ocean and marine life studies at sea, as well as education, specifically cutting-edge research and technology in the natural sciences and engineering. ■

RANDY STEER, M.D., PH.D

**MAYO MEDICAL SCHOOL; UNIVERSITY OF MINNESOTA
BOARD MEMBER SINCE 2011**



Dr. Steer has been an independent pharmaceutical, biotechnology and medical devices consultant since 1989. He is an internationally recognized leader in business development, medical marketing, and regulatory and clinical issues. He has a broad scientific, medical and business background, including extensive experience in pre-clinical, clinical and regulatory affairs, having held key management positions in leading corporations and served as an advisor to many companies in the United States and abroad. Dr. Steer has also advised numerous venture capital firms, investment banks and independent investors on the commercial development of drugs, biologics, diagnostics and medical devices. He has served as associate director of medical affairs at Marion Laboratories; medical director at Ciba Consumer Pharmaceuticals (Ciba-Geigy Corporation); vice president, senior vice president and member of the executive committee at Physicians World Communications Group; chairman, president and CEO of Advanced Therapeutics Communications International, and chairman and CEO of Vicus.com, Inc. Dr. Steer serves on the boards of Vital Therapies, Inc., and Bio-Techne. ■

ANNE SWEENEY

THE COLLEGE OF NEW ROCHELLE; HARVARD UNIVERSITY
BOARD MEMBER SINCE 2016



Ms. Sweeney is the former co-chair, Disney Media Networks, and president, Disney/ABC Television Group, which included The Walt Disney Company's global entertainment and news television properties, owned television stations group, as well as radio and publishing businesses. She previously served as president of ABC Cable Networks Group and Disney Channels Worldwide. Before coming to Disney, Ms. Sweeney helped establish and served as chair and CEO of the FX Networks, part of the Fox Entertainment Group of 21st Century Fox. She also spent 12 years at Nickelodeon/Nick at Nite in various executive positions. Ms. Sweeney retired from the Walt Disney Company in 2015. She has repeatedly been named the Most Powerful Woman in Entertainment by The Hollywood Reporter, one of the 50 Most Powerful Women in Business by Fortune and one of The World's 100 Most Powerful Women by Forbes. She has been inducted into the Broadcasting & Cable Hall of Fame. She is a member of the board of directors of Netflix. ■

KENT R. THIELEN, M.D.

**SOUTH DAKOTA STATE UNIVERSITY; UNIVERSITY OF MINNESOTA MEDICAL SCHOOL
BOARD MEMBER EFFECTIVE JANUARY 2019**



Kent R. Thielen, M.D., currently serves as chair of the Mayo Clinic Department of Radiology in the Midwest, a position that he has held since 2013. Dr. Thielen has been elected vice president, Mayo Clinic, and CEO of Mayo Clinic's Florida campus, effective January 1, 2019. Previously he was the chair of the Division of Neuroradiology in the Department of Radiology at Mayo Clinic in Rochester from 2004 to 2013.

Dr. Thielen has a strong personal interest in innovative practice development, including the development of new technologies and delivery of imaged-guided spinal and neuroendovascular therapies. He also spearheaded the development and implementation of multiple innovative image-guided procedures in the cerebrovascular and spinal image-guided interventional practices.

Dr. Thielen completed his residency training in diagnostic radiology at the Mayo Clinic School of Graduate Medical Education in Rochester and was chief resident from 1993 to 1994. He subsequently completed a three-year combined fellowship in diagnostic and interventional neuroradiology at the Mayo Clinic School of Graduate Medical Education in Rochester, before joining the Mayo Clinic faculty in 1996.

A member of the Mayo Clinic staff for the past 22 years, Dr. Thielen also serves as a professor of Radiology in the Department of Radiology. He is a diplomat of the American Board of Radiology with additional Certificate of Added Qualifications in Neuroradiology. ■

CHARLES B. TOMM

WASHINGTON & LEE UNIVERSITY; NEW YORK UNIVERSITY
BOARD MEMBER SINCE 2013



Mr. Tomm is the managing partner & CEO of Pablo River Partners in Jacksonville, FL. Previously, he was president & CEO of Brumos Automotive (Mercedes-Benz, Porsche and Lexus) in Jacksonville until its sale in early 2016. Prior to entering the retail automotive industry in 1994, he was executive vice president & COO of PIE Nationwide (trucking), an investment banker, deputy general counsel of Schlumberger Limited (oil field services), vice president & general counsel of Arkansas Best Corporation (trucking), adjunct professor of law at the University of Arkansas, and in the private practice of law with Winthrop, Stimson, Putnam & Roberts (now Pillsbury Winthrop Shaw Pittman). He is a former trustee of Washington & Lee University and of HabiJax (Habitat for Humanity in Jacksonville), a trustee and board chair of Jacksonville University, a trustee of The Bolles School, chair of the Jacksonville Sports Council and a former lacrosse coach at Bolles. He served from 1968-72 as a diver and officer on the US Navy's only troop-carrying submarine and earned the Navy Achievement, Viet Nam Service, Viet Nam Campaign and National Defense medals. He is married to the former Anita deSaussure and has three children. ■

MARY JO WILLIAMSON

ARIZONA STATE UNIVERSITY; SOUTHERN METHODIST UNIVERSITY
BOARD MEMBER SINCE 2013



Ms. Williamson is vice chair for administration at Mayo Clinic and the chief administrative officer of the Mayo Clinic Health System. She previously served as the chair for Practice Administration at Mayo Clinic and director for the Mayo Clinic Care Network. She also served as vice chair for Mayo Clinic Health System Administration, providing operational and programmatic leadership to ongoing initiatives and new strategic directives across twelve sites. Other roles at Mayo Clinic include developing the Ask Mayo Clinic nurse triage service, serving as vice chair to Contracting and Payer Relations and various leadership roles at all three Mayo Clinic locations. Ms. Williamson also served as a board member of CentraCare Health System in St. Cloud, Minnesota. Prior to working for Mayo Clinic, Mary Jo worked in the Strategic Services Division at Anderson Consulting and as director of budgeting for Rose Medical Center in Denver, Colorado. ■